**Education Law §3614 School Funding Allocation Report**

**Part F - Narrative Description**

**(A) Describe the local methodology/approach used to allocate funds to each school in the district during the process of budget development and implementation. (B) Please also describe the role(s) of all relevant stakeholders in such budgetary processes and decision-making. (C) Finally, if schools are allocated a significant portion of their funds—either in part or in full—through a formula, outline the nature/mechanics of the formula and the elements impacting each school’s allocation.**

**Specifically, the Division of Budget and the State Education Department would consider a complete response to this question to include explicit answers to the questions included in the rubric below, including a substantive discussion on the translation of students needs into the district's budget (at least 1 sentence per question, when applicable).**

A. The budget development process at Liverpool is a collaborative approach that includes all the major departments. The Budget process begins in mid-December and lasts until April. The Budget Development process is ultimately led by the Superintendent and Deputy Superintendent. The Executive Director of School Business Administration also plays a key role in budget development. Our approach to the budget is building a projection based on the current year’s budget or last known expenditures and adding anticipated changes, additions and forecasts for the new budget year. A forecasted budget is prepared and each department prepares a budget for the codes they are responsible for. The various departments are: the Superintendent’s Office, the Office of Administrative Services, Special Education, Operations & Maintenance, Transportation, Student Services, Staff Services, Curriculum Development Humanities and Math, Science and Technology, Elementary Education, Human Resources, the Principals’ Building Budgets and the Business Office. The forecasted budget is modified for any changes at this point to establish the final budget numbers. The Districts goal was to budget as much to the buildings as possible based on historical expenditures and awareness of the staff involved in that budget area. To prepare for the 22-23 budget the Business Office continued to reinforce the change in methodology/process to budget by building. Budget codes were previously added to the District’s chart of accounts to accommodate allocations to 12 buildings. The District has 8 elementary schools, 4 middle schools and the high school. The elementary buildings are K-2 or 3-5, the middle schools are 6-8 and the high school is 9-12. The account codes that were affected are Administration, Teaching/Instructional, Instructional Media, Pupil Services and Special Ed. As we go through this Transparency reporting process, the chart of accounts is evolving each year in order to make the next year more seamless. All expenditures not easily tied to a building will be allocated by the projected enrollment for the buildings associated with the expenditures divided by the total enrollment for those buildings. Budget originators will prepare their budgets in this manner with some exceptions. The District has budget codes considered “District Wide” codes and these codes will be allocated to the buildings using projected enrollment for the Transparency Reporting or will be part of Part A. Most salary codes were also assigned to buildings including Teachers, Substitutes, Teacher Aides and Teacher Assistants. To eliminate manual procedures, every year the Special Aid is continuing to be improved in order to provide budget information by building.

B. There is a Budget Advisory Team assembled every year by the Superintendent and throughout the Budget Development process, it meets on a weekly basis. The Budget Advisory Team is comprised of a mix of Administration and District office staff. There are some Principals, the Treasurer and Deputy Treasurer from the Business Office staff, all Directors and Executive Directors, Teachers, the Union President, and more stakeholders. When needed, individual budget meetings with Departments, Administrators or BOCES meetings also occur. Schools are allocated funds based on need, program and student enrollment. The Board of Education. has a higher-level role in the budget process. In late February, the BOE will be presented with the recommended budget and that they can review and ask questions about. From this point onward up through completion, all changes to the budget are summarized and presented to the BOE. If a deeper dive into the budget is requested by the BOE, workshops are conducted. The Special Ed Executive Director and the two Special Ed. Directors would assist the Principals as representatives of the needs of all students in each building.

C. Staffing levels and placements as of December 31 are provided by Human Resources for the 22-23 budget. This includes the school and department location, base salary and any longevity pay and stipends. Where applicable, the new budget increases salaries based on Bargaining Unit contractual increases for each respective settled Union contract.

Special Education staffing is determined by the Executive Director of Special Education and allocated to schools based on the number of special needs students per building and services required (IEP related services, physical accommodations, individualized transportation, special meal requirements, etc.). Allocation of Special Education, Teaching Assistants, Speech, OT/PT, Counselors, AIS, and Reading, etc. is based on needs assessments performed. Some buildings will have more OT/PT or Counselors and some may have more sections of Speech, AIS, etc. Staffing will be planned based on the student needs counts rather than a straight per-pupil number.

Benefits are based on estimated contribution rates received for TRS and ERS. Estimated increases for workers compensation, life insurance, unemployment insurance, and disability insurance. Projections of health insurance, dental insurance and prescription drugs provided by the District’s health insurance consultants. Enrollments used in the allocations were based on our most recent enrollment projection model. The district’s budgeting model needed to take into consideration the 22-23 redistricting and closing/opening of a building. The enrollment model was used to calculate the individual building enrollments. Adjustments were made to compensate for students coming into Kindergarten. During budget development, the buildings are allocated a set amount for that budget year. Principals receive a per-pupil allocation that they can use at their discretion to buy materials, supplies, equipment, or minor contractual expenditures. The per-pupil allocations are based on Building, ELL, and Students with Disabilities enrollment. We also have an Administrative level that is District Wide and they budget funds for Professional Development, Curriculum Development, etc. and at times, at their discretion use some budgeted funds in the buildings.

Additionally, with the recent multi-year stimulus funds under ARPA & CRRSSA, there were sizeable increases in spending regarding improving and increasing access to technology, mental health services and to address learning loss. These funds were allocated by multiple District Office personnel, including the Superintendent, Deputy Superintendent, multiple Executive Directors as well as other individuals in the Business Office to address these issues. Multiple enrollment demographic populations affected the different components of each funding source, including free-reduced price lunch, Special Education and English Language Learners, as well as overall enrollment.

**If applicable, is there anything unique about certain schools which explain why per pupil spending at these locations may be significantly higher/lower than the district average?**

The differences in per-pupil cost from building to building can vary for many reasons.

• One of the most influential factors that create differences among the District’s buildings is the salaries and benefits allocated to the buildings. Buildings that have more senior staff will have higher salary and benefit costs. Buildings that do not retain the senior staff will have a higher percentage of newer staff year over year lowering the building’s salary and benefit costs.

• Another important factor to consider is the District’s grants. All buildings are affected differently by grant funding depending on the grant and the targeted students it is to be used for. In our 22-23 budget our Title I funds will be allocated based on a weighted score taking into account ELA, Math and Free and Reduced lunch data. So more of the approximate 1.117M for Title I will go to the higher needs buildings affecting the per-pupil amount. In 22-23, 6 of our 8 elementary buildings were designated Title I buildings.

• The District planned for a redistricting of all of the K-6 and 7-8 buildings for 2022-23 school year. Students will now be attending schools based on quadrant within the district. Each quadrant has one K-2, 3-5 and 6-8 school. This required the district to use projections to create budgets per building for staffing and students. In this redistricting plan it also including the closure of one K-6 building and the opening of another 6-8 building. Requiring additional projections for budgeting purposes.

• Title III ELL & Immigrant grants were allocated based on the buildings that had estimated enrollments for these students. These funds went to 7 buildings.

Several of our schools have extra staffing for specialized programs for autism and physical and developmental disabilities. Both Elmcrest and Morgan Road Elementary Schools host programs for elementary students that need the staffing for physical and developmental disabilities. Willowfield Elementary School and Morgan Road Elementary hosts programs for students with Autism and both Soule Road Middle and Liverpool High Schools host both types of programs at their respective levels.

**If applicable, describe any items which the district feels are anomalous in nature and require additional description.**

For the 2022-2023 school year the district will be structured differently K-8. Liverpool Central School District has redistricted and created quadrants to address declining enrollment and create more efficiencies within the district. Within each quadrant there will be a K-2 building, a 3-5 building, and a 6-8 building. The district also closed one of the elementary buildings and created an addition middle school. Budgeting for this shift caused the district to use different projections than previously used for staffing, students and programing. Allocations, staffing, and enrollment will appear to look differently compared to the 2021-22 Transparency report due to these changes made in the district.

  