#### DEPARTMENT OF CIVIL SERVICE

#### **MISSION**

In accordance with the Civil Service Law, the Department of Civil Service is charged with providing human resource management services to State and local governments.

#### ORGANIZATION AND STAFFING

Based in Albany, the Department of Civil Service operates under the direction of a Commissioner who is appointed by the Governor. The Civil Service Commission consists of the Commissioner, who serves as its President, and two Commissioners appointed by the Governor. The Commission acts as an appellate body responsible for reviewing determinations of the Department and the Director of Classification and Compensation.

The responsibilities of the Department are carried out through eight program areas:

- ➤ The Staffing Services Division provides State agencies with personnel recruitment and placement services. The Division coordinates the Department's response to agency personnel operations and develops and administers a variety of tests for State positions, including oral, training and experience and performance assessments;
- ➤ The Testing Services Division develops, administers and validates State and local written tests;
- ➤ The Division of Classification and Compensation determines appropriate job titles for agency functions and salary levels for new and existing positions;
- The Employee Benefits Division administers health, dental, life, vision, disability and accident benefit programs for State employees and participating local governments. Responsibilities include contracting with insurance companies and other vendors to deliver services, financial management of these programs, communicating plan provisions to subscribers, assisting enrollees in resolving disputed claims, maintaining enrollment information for over 1.2 million covered individuals and financial accounting for approximately \$6.8 billion in annual premiums through the New York Benefits Eligibility and Accounting System;
- ➤ The Employee Health Service, working from nursing stations throughout the State, is responsible for conducting and administering medical examinations and evaluations, workplace nursing activities, and occupational health screenings and immunizations for NYS employees;
- ➤ The Office of Commission Operations and Municipal Assistance assists 97 local civil service agencies in classifying positions, interpreting laws and rules and, together with the Testing Division, providing selection devices and examinations, and supports Civil Service Commission activities;
- ➤ The Division of Information Resource Management provides the Department's basic data, information and systems and has primary responsibility for implementation of the Department's technology projects; and
- The Division of Administration provides leadership, management direction and support for the operating divisions of the Department, and is composed of units responsible for human resources, finance, legal, internal audit, diversity management, and public information.

#### **BUDGET HIGHLIGHTS**

The Executive Budget recommends **\$61.6** million All Funds (\$18.6 million General Fund; \$40.7 million Internal Service Fund; \$2.3 million Other Funds) for the Department of Civil Service. This is a decrease of **\$2.8** million from the 2009-10 budget. This decrease primarily reflects attrition, greater use of technology to reduce costs, elimination of non-essential travel and other administrative savings initiatives.

The Executive Budget recommends a staffing level of an estimated 498 for the Department of Civil Service, a decrease of five from the 2009-10 budget.

#### **PROGRAM HIGHLIGHTS**

In 2010-11, the Department will continue targeted investments in technology to improve services to State agencies, employees and retirees, building on recent technology successes such as the Eligible List Management System (ELMS) and MyNYSHIP. Work continues on the Integrated Testing System (ITS), a web-based system that will enhance the quality and timeliness of test development, administration and scoring. The Department is in the design phase of the project and working with the contractor to develop a system that will meet the Department's business needs.

As part of the health insurance premium setting process each year, the Department, assisted by its actuarial consultant, reviews carrier premiums demands and negotiates reductions in premiums to more accurately reflect expected claim costs and allowable administrative expenses in the coming plan year. The Department has achieved significant plan savings through this process in the past and will diligently continue to identify future plan savings and operational improvements. Working closely with the Division of the Budget, the Department achieved a 2010 Empire Plan premium increase of only 3.3 percent, well below industry standards.

Given the size of the New York State Health Insurance Program (NYSHIP), the Department recognized the risk that additional costs were being incurred for ineligible dependents enrolled in the program. As a result, the Department awarded a contract to conduct an eligibility audit of NYSHIP's dependent population, which included a provision guaranteeing a return on investment of 3-to-1. More than 18,000 dependents were removed from coverage during the special Amnesty period. Based on the actual use of benefits by these ineligible persons over the past twelve months, the Department estimates that this alone will result in more than \$12.5 million in annual savings to the plan. The audit phase of the project, which entails the review of documentation submitted for dependents of State and participating local government enrollees, will conclude in mid-January 2010 and is expected to result in the termination of over 60,000 ineligible dependents. Primarily based on the projected reduction in program claim costs of the terminated dependents, the Department expects to realize additional savings in excess of \$30 million.

The cost of providing health insurance benefits continues to grow despite the State's best efforts to contain such costs. Although self-evaluation and responsiveness to enrollees and participating public employers have fostered continuous improvements of the program, the Department determined it would be beneficial to have an external evaluation of the Department's administration of NYSHIP and its benefit structure. This

review could identify program and cost efficiencies that could result in both short-term and long-term NYSHIP savings. The Department has selected an independent outside firm to conduct this audit.

#### ALL FUNDS APPROPRIATIONS (dollars)

|                   | Available  | Appropriations<br>Recommended |             | Reappropriations<br>Recommended |
|-------------------|------------|-------------------------------|-------------|---------------------------------|
| Category          | 2009-10    | 2010-11                       | Change      | 2010-11                         |
| State Operations  | 64,312,000 | 61,554,000                    | (2,758,000) | 0                               |
| Aid To Localities | 0          | 0                             | 0           | 0                               |
| Capital Projects  | 0          | 0                             | 0           | 0                               |
| Total             | 64,312,000 | 61,554,000                    | (2,758,000) | 0                               |

### ALL FUND TYPES PROJECTED LEVELS OF EMPLOYMENT BY PROGRAM FILLED ANNUAL SALARIED POSITIONS

#### **Full-Time Equivalent Positions (FTE)**

| Program                             | 2009-10<br>Estimated FTEs<br>03/31/10 | 2010-11<br>Estimated FTEs<br>03/31/11 | FTE Change |
|-------------------------------------|---------------------------------------|---------------------------------------|------------|
| Administration and Information      |                                       |                                       |            |
| Management                          |                                       |                                       |            |
| General Fund                        | 55                                    | 55                                    | 0          |
| Internal Service Funds              | 21                                    | 21                                    | 0          |
| Commission Operations and Municipal |                                       |                                       |            |
| Assistance                          |                                       |                                       |            |
| General Fund                        | 12                                    | 12                                    | 0          |
| Labor Management Programs           |                                       |                                       |            |
| General Fund                        | 16                                    | 16                                    | 0          |
| Personnel Benefit Services          |                                       |                                       |            |
| General Fund                        | 27                                    | 27                                    | 0          |
| Internal Service Funds              | 152                                   | 152                                   | 0          |
| Personnel Management Services       |                                       |                                       |            |
| General Fund                        | 166                                   | 161                                   | (5)        |
| Special Revenue Funds - Other       | 5                                     | 5                                     | `O´        |
| Internal Service Funds              | 49                                    | 49                                    | 0          |
| Total                               | 503                                   | 498                                   | (5)        |

## STATE OPERATIONS ALL FUNDS FINANCIAL REQUIREMENTS BY FUND TYPE APPROPRIATIONS (dollars)

| Fund Type                     | Available<br>2009-10 | Recommended 2010-11 | Change      |
|-------------------------------|----------------------|---------------------|-------------|
| General Fund                  | 22,211,000           | 18,593,000          | (3,618,000) |
| Special Revenue Funds - Other | 2,246,000            | 2,257,000           | 11,000      |
| Internal Service Funds        | 39,855,000           | 40,704,000          | 849,000     |
| Total                         | 64,312,000           | 61,554,000          | (2,758,000) |

## STATE OPERATIONS ALL FUNDS FINANCIAL REQUIREMENTS BY PROGRAM APPROPRIATIONS (dollars)

| Program                             | Available<br>2009-10 | Recommended 2010-11 | Change      |
|-------------------------------------|----------------------|---------------------|-------------|
| Administration and Information      |                      |                     |             |
| Management                          |                      |                     |             |
| General Fund                        | 5,906,000            | 4,073,000           | (1,833,000) |
| Internal Service Funds              | 3,556,000            | 3,549,000           | (7,000)     |
| Commission Operations and Municipal |                      |                     |             |
| Assistance                          |                      |                     |             |
| General Fund                        | 753,000              | 887,000             | 134,000     |
| Personnel Benefit Services          |                      |                     |             |
| General Fund                        | 2,087,000            | 1,850,000           | (237,000)   |
| Special Revenue Funds - Other       | 300,000              | 300,000             | 0           |
| Internal Service Funds              | 28,894,000           | 29,799,000          | 905,000     |
| Personnel Management Services       |                      |                     |             |
| General Fund                        | 13,465,000           | 11,783,000          | (1,682,000) |
| Special Revenue Funds - Other       | 1,946,000            | 1,957,000           | 11,000      |
| Internal Service Funds              | 7,405,000            | 7,356,000           | (49,000)    |
| Total                               | 64,312,000           | 61,554,000          | (2,758,000) |

## STATE OPERATIONS - GENERAL FUND SUMMARY OF PERSONAL SERVICE APPROPRIATIONS AND CHANGES 2010-11 RECOMMENDED (dollars)

|                                     | Total      |             | Personal Service Regular<br>(Annual Salaried) |             |
|-------------------------------------|------------|-------------|---|-------------|
| Program                             | Amount     | Change      | Amount  | Change      |
| Administration and Information      |            |             |   |             |
| Management                          | 3,909,000  | (1,478,000) | 3,908,000                                     | (1,478,000) |
| Commission Operations and Municipal |            |             |   |             |
| Assistance                          | 837,000    | 142,000     | 836,000                                       | 142,000     |
| Personnel Benefit Services          | 1,717,000  | (193,000)   | 1,678,000                                     | (193,000)   |
| Personnel Management Services       | 11,446,000 | (1,058,000) | 10,595,000                                    | (1,058,000) |
| Total                               | 17,909,000 | (2,587,000) | 17,017,000                                    | (2,587,000) |

| Temporary Service (Nonannual Salaried) |   | Holiday/Overtime Pay  |   |
|--|---|---|---|
| Amount                                 | Change  | Amount  | Change  |
| -                                      |   |   |   |
| 0                                      | 0   | 1,000   | 0   |
|  |   |   |   |
| 0                                      | 0   | 1,000   | 0   |
| 28,000                                 | 0   | 11,000  | 0   |
| 750,000                                | 0   | 101,000   | 0   |
| 778,000                                | 0   | 114,000   | 0   |
|  | (Nonannual Sal<br>Amount<br>0<br>0<br>28,000<br>750,000 | (Nonannual Salaried)           Amount         Change           0         0           0         0           28,000         0           750,000         0 | (Nonannual Salaried)           Amount         Change         Amount           0         0         1,000           0         0         1,000           28,000         0         11,000           750,000         0         101,000 |

# STATE OPERATIONS - GENERAL FUND SUMMARY OF NONPERSONAL SERVICE AND MAINTENANCE UNDISTRIBUTED APPROPRIATIONS AND CHANGES 2010-11 RECOMMENDED (dollars)

|                                     | Total   |             | Supplies and Materials |          |
|-------------------------------------|---------|-------------|------------------------|----------|
| Program                             | Amount  | Change      | Amount                 | Change   |
| Administration and Information      |         |             |                        |          |
| Management                          | 164,000 | (355,000)   | 9,000                  | (6,000)  |
| Commission Operations and Municipal |         |             |                        |          |
| Assistance                          | 50,000  | (8,000)     | 3,000                  | 0        |
| Personnel Benefit Services          | 133,000 | (44,000)    | 41,000                 | (1,000)  |
| Personnel Management Services       | 337,000 | (624,000)   | 50,000                 | (64,000) |
| Total                               | 684,000 | (1,031,000) | 103,000                | (71,000) |

|                                     | Travel |          | Contractual Services |           |
|-------------------------------------|--------|----------|----------------------|-----------|
| Program                             | Amount | Change   | Amount               | Change    |
| Administration and Information      |        | <u> </u> |                      |           |
| Management                          | 35,000 | (2,000)  | 110,000              | (325,000) |
| Commission Operations and Municipal |        |          |                      |           |
| Assistance                          | 17,000 | 0        | 30,000               | (8,000)   |
| Personnel Benefit Services          | 0      | (1,000)  | 87,000               | (42,000)  |
| Personnel Management Services       | 46,000 | (4,000)  | 232,000              | (556,000) |
| Total                               | 98,000 | (7,000)  | 459,000              | (931,000) |

| Equipment |                               |  |
|-----------|-------------------------------|--|
| Amount    | Change                        |  |
|           | _                             |  |
| 10,000    | (22,000)                      |  |
|           |                               |  |
| 0         | 0                             |  |
| 5,000     | 0                             |  |
| 9,000     | 0                             |  |
| 24,000    | (22,000)                      |  |
|           | 10,000<br>0<br>5,000<br>9,000 |  |

## STATE OPERATIONS - OTHER THAN GENERAL FUND SUMMARY OF APPROPRIATIONS AND CHANGES 2010-11 RECOMMENDED (dollars)

|                                | Total         |          | Personal Service |            |
|--------------------------------|---------------|----------|------------------|------------|
| Program                        | Amount        | Change   | Amount           | Change     |
| Administration and Information |               |          |                  |            |
| Management                     | 3,549,000     | (7,000)  | 1,858,000        | (63,000)   |
| Personnel Benefit Services     | 30,099,000    | 905,000  | 11,915,000       | 230,000    |
| Personnel Management Services  | 9,313,000     | (38,000) | 3,922,000        | (69,000)   |
| Total                          | 42,961,000    | 860,000  | 17,695,000       | 98,000     |
|                                | Nonpersonal S | ervice   | Maintenance Und  | istributed |
| Drogram                        | Amount        | Chango   | Amount           | Change     |

| Program                        | Amount     | Change  | Amount    | Change |
|--------------------------------|------------|---------|-----------|--------|
| Administration and Information |            |         | ,         |        |
| Management                     | 1,691,000  | 56,000  | 0         | 0      |
| Personnel Benefit Services     | 10,686,000 | 673,000 | 7,498,000 | 2,000  |
| Personnel Management Services  | 5,391,000  | 31,000  | 0         | 0      |
| Total                          | 17,768,000 | 760,000 | 7,498,000 | 2,000  |