STATE UNIVERSITY OF NEW YORK

MISSION

Created in 1948, the State University of New York (SUNY) is the largest public university system in the nation with 64 campuses offering a complete range of academic, professional and vocational programs. The State University system is uniquely positioned to provide New Yorkers with post-secondary educational programs of the highest quality and with the broadest possible access.

ORGANIZATION AND STAFFING

The three major components of the State University's mission — teaching, public service and research — are carried out by:

- Eight campuses (including four health science centers) offering academic programs through the doctoral level and serving as research centers;
- Fourteen comprehensive colleges providing undergraduate education in a variety of academic fields;
- Seven colleges of technology focusing on the development of a workforce with the advanced skills required by an increasingly technology-dependent economy;
- Five statutory and contract colleges at Alfred and Cornell universities that offer nationally acclaimed programs in ceramics, veterinary medicine, agriculture and life sciences, industrial and labor relations, and human ecology; and
- Thirty community colleges offering access to a wide array of higher education opportunities that prepare students for transfer to senior colleges or train them for a variety of technical or paraprofessional occupations.

The University is governed by a Board of Trustees consisting of 16 members, with 15 appointed by the Governor to staggered seven-year terms and approved by the Senate, and one ex-officio trustee representing the student assembly of the State University. The Board oversees the operations of the University's State-operated campuses and also exercises general supervisory authority over the community colleges, which are sponsored by local governments and governed by local boards of trustees.

The chief executive officer of the University is the Chancellor who is appointed by, and serves at the pleasure of, the Board of Trustees. Individual college presidents are also appointed by, and serve at the pleasure of, the Board.

The State University's operating budget supports an estimated 38,100 full-time equivalent positions consisting of 22,600 positions that are supported through a combination of State tax dollars and tuition revenues and 15,500 positions supported by other funds. Community college staff are not included in these totals as they are not employees of the State.

FISCAL BACKGROUND AND BUDGET HIGHLIGHTS

STATE-OPERATED COLLEGES

The 2005-06 Executive Budget recommends over \$5.7 billion to support the operations of the State University's campuses, central administration and University-wide programs. In addition to \$1.8 billion in support from the General Fund, the University's budget includes \$3.9 billion in activities funded by other revenues. Revenue-generating entities and programs include: three teaching hospitals at Brooklyn, Stony Brook and Syracuse; the Long Island Veterans' Home administered by the Stony Brook Health Science Center; dormitory operations; food services; and tuition-supported activities, including summer session and overseas academic studies.

SUNY's 2005-06 gross operating budget, including reappropriations, will total \$2.9 billion, an increase of over \$183 million or 6.7 percent. Within this amount, taxpayer support will total \$1.8 billion, an increase of \$86 million or 5.0 percent. SUNY's General Revenue Offset

Account will total \$1.1 billion, an increase of \$97.6 million or 9.7 percent, reflecting additional appropriation authority for increased tuition revenue and other revenue increases attributable to interest earnings and fringe benefit recoveries from SUNY's other special revenue accounts.

The 2005-06 Executive Budget recognizes the authority of the Board of Trustees to establish the tuition levels that are charged at SUNY campuses. Legislation accompanying this Budget authorizes the Trustees to:

- adopt a tuition policy that permits annual incremental adjustments to tuition, based on an annual inflation index;
- freeze tuition for a four-year period for entering resident undergraduate students, provided those students maintain full-time enrollment and complete their degree programs within four years;
- adjust tuition levels beyond those driven by the annual inflation index and lift the
 tuition guarantee in the event that State taxpayer support for SUNY State-operated
 campuses is reduced from the prior year level or is not sufficient to fully fund
 collectively bargained salary increases or other mandatory costs;
- eliminate various existing restrictions that prohibit the Trustees from establishing differential tuition rates among SUNY campuses; and
- adopt a tuition increase prior to the enactment of the State budget.

SUNY's special revenue funding, exclusive of the General Revenue Offset Account, will total \$2.6 billion, an increase of \$110.2 million, including:

- an increase of \$154.6 million for the SUNY hospitals reflecting collectively bargained salary increases and support for their revenue-generating strategic and operational initiatives:
- an increase of \$29.6 million for the General Income Fund Reimbursable (IFR) account reflecting inflation;
- an increase of \$4.1 million for the Dormitory IFR account reflecting inflation; and
- a reduction of \$80 million for the Stabilization account, reflecting that a new two-year appropriation was provided for this account in 2004-05.

For 2005-06, Federal appropriations totaling \$200.5 million will support the Pell grant program and various other student financial aid programs. Supplemental student financial aid provided through the Educational Opportunity Program is recommended for elimination for 2005-06, but funding is continued for academic support services that include tutoring, counseling and mentoring.

PARTNERSHIP TO ACCELERATE COMPLETION TIME (PACT)

A new Partnership to Accelerate Completion Time (PACT) will be established at all SUNY and CUNY State-operated and community colleges. Under PACT, colleges will provide a guarantee to participating students that required courses will be available to complete their degrees in exchange for a commitment by the students to fulfill their coursework in a timely manner. SUNY State-operated colleges will receive \$1.5 million and SUNY community colleges will receive \$1.9 million for the start-up costs of PACT.

SUNY HOSPITALS

The 2005-06 Budget continues the appropriation structure enacted in 2001-02 for the SUNY hospitals. All hospital spending is appropriated in one account with the hospitals being responsible for direct payment of their fringe benefit and debt service costs. Under this appropriation structure, the SUNY hospitals will continue to be directly accountable for operating within their available revenues, including a fixed State subsidy amount.

The recommended State subsidy for the SUNY hospitals, which recognizes costs attributable to their State agency status, is increased by \$36.8 million to a total of \$129.4 million to reflect collectively bargained salary increases and costs attributable to employee fringe benefits. The State will also make a payment of \$6.5 million for its share of a multi-year effort to address the accumulated deficit of the hospitals. To address the capital needs and

priorities of SUNY's hospitals, \$350 million has been provided as part of the existing Multi-Year Capital Investment Program enacted in the 2003-04 Budget. These capital projects, which are either in the design or construction phase, include the vertical expansion at Syracuse which will provide 135 adult medical, surgical, and intensive care beds as well as a 70 bed pediatric unit; the construction of a new ambulatory care pavilion at Stony Brook which will enable the development of a multi-disciplinary comprehensive cancer center; and a variety of upgrades for specialized services at Brooklyn. In addition, legislation will be advanced to restructure the SUNY hospitals as private not-for-profit corporations to better position them to compete in today's health care environment.

COMMUNITY COLLEGES

SUNY community colleges have three primary funding sources — State aid, support from local government sponsors and tuition revenue. Recommended State funding for community colleges of \$369.5 million reflects a net increase of \$2.7 million from 2004-05 attributable to \$0.7 million for enrollment growth and nearly \$2.0 million for PACT start-up funding. Funding for childcare, rental aid for leased space and contract courses for workforce development are continued at \$1.1 million, \$2.8 million and \$1 million respectively.

CORNELL COOPERATIVE EXTENSION

County cooperative extension associations — funded by State, county and Federal contributions — provide specialized information and assistance in community development, agricultural technology, 4-H youth development and consumer and family education. The Executive Budget recommends nearly \$3.7 million in State support for this program.

CAPITAL

The 2005-06 Executive Budget recommendations include additional capital projects totaling \$234.4 million to supplement the \$1.8 billion Five-Year Capital Investment Program enacted in 2004-05. The additional \$234.4 million consists of a \$50 million lump sum for critical health and safety, preservation and other priority projects and \$184.4 million for specific priority projects including: \$75 million for the Albany (ASML) High Tech Center; \$27 million for the Buffalo University School of Pharmacy; \$20 million for construction at Empire State College; \$18 million in State matching funds for the Monroe Community College/Rochester City Center Renaissance Square project; \$15 million in State matching funds for the Orange County Community College Newburgh Campus project; \$14 million for a new heating system at Fredonia; \$9 million to supplement the Cornell Martha Van Rensselaer project; and \$5 million for a new power substation at SUNY Albany's Center for Environmental Sciences and Technology Management (CESTM).

In 2004-05, the University received authorization for a new Five-Year Capital Investment Program providing nearly \$1.8 billion over a five year period to allow the program to respond to the needs and priorities of SUNY State-operated campuses. This \$1.8 billion program, combined with the \$234.4 million recommended in 2005-06 and the \$895 million enacted as part of the 2003-04 capital budget, provides over \$2.9 billion for SUNY over a multi-year period. Re-appropriations allow this continuing investment to: support the ongoing revitalization of SUNY facilities; ensure the ability of campuses to successfully meet the needs of students, faculty and researchers; and enable the University to maintain its competitive edge.

SUNY's bond cap for educational facilities will be increased by \$235 million, for a total bonding authorization of \$5.395 billion, to cover SUNY's planned bond sales for the multi-year period of the Capital Investment Program.

PROGRAM HIGHLIGHTS

The State University of New York is the nation's largest comprehensive public university, offering 5,600 degree programs at the research universities, community colleges, medical schools and colleges of technology that comprise its 64 campuses. The State University enrolls over 40 percent of college-bound students graduating from New York State high schools. More than 413,000 full-time and part-time SUNY students —204,000 at State-operated campuses and 209,000 in community colleges — are pursuing studies ranging from one-year certificate programs to doctorates.

The academic profile of incoming students continues to grow stronger at SUNY campuses. More than half of all students that enrolled at SUNY University Centers in fall 2003 had SAT scores above 1200 and grade point averages above 90, comparable to admission profiles found at top public flagship institutions in California, Michigan, Texas and North Carolina.

The State University is also working to expand the volume of scholarly research conducted by its faculty, and is more aggressively seeking Federal and other external support for research. As a result, funding for SUNY sponsored research reached an all-time high of more than \$862 million in 2004, a growth of 12 percent from 2003. SUNY grants now underwrite over 9,000 projects, which directly support more than 21,000 full and part-time jobs across New York State. In addition, the State University, for the second year in a row, surpassed other top-ranked universities in the amount of income received from patent royalties coming from faculty research and joined IBM, Corning, and GE among the top recipients of patents in New York State.

The University's initiatives in the area of technology have placed it at the forefront of higher educational institutions across the nation and recently earned it the Award for Excellence in Institution-Wide Asynchronous Learning Networks (ALN) Programming by the Alfred P. Sloan Foundation for the promotion of anytime/anywhere learning. The Sloan Foundation recognized the SUNY Learning Network, citing its primary goal of bringing SUNY's diverse, high-quality instructional programs within the reach of learners everywhere. In the 2003-04 academic year, the SUNY Learning Network enrolled over 65,000 students in 3,600 online courses. The 40 SUNY campuses participating in the SUNY Learning Network offer complete online degree and certificate programs.

Several SUNY campuses are key partners in the State's five University-based Centers of Excellence, a high-technology initiative that will enable New York State to become a worldwide leader in university-based research, business creation and job development, including:

- Ålbany Center of Excellence in Nanoelectronics, a semiconductor research center at SUNY-Albany known as International SEMATECH, a consortium of the 12 major computer chip manufacturers in the world;
- Buffalo Center of Excellence in Bioinformatics which includes the Life Sciences Complex used for super-computing, pharmaceutical research and workforce development; and
- Long Island Center of Excellence in Wireless Internet and Information Technology which, in tandem with several other high-tech research projects such as the Bioinformatics Research Center at Cold Spring Harbor Laboratory, will create thousands of new high-skilled and high-wage jobs across Long Island.

The State University's 30 locally sponsored community colleges serve as an essential source of skilled employees and play a critical role in the State's efforts to attract and retain businesses seeking an able workforce. Through their policy of open admissions, the community colleges also ensure access to post-secondary education. SUNY has recently established a three-year strategic plan to strengthen the University's 30 community colleges. The goals of the strategic plan are to achieve greater efficiency by coordinating and facilitating system-wide activities, achieving broader recognition and promotion of the SUNY community colleges, developing the role of SUNY community colleges in workforce and economic development, expanding a common framework for joint program development and delivery, and ensuring performance effectiveness and measurable outcomes.

From the curriculum and instruction in its classrooms, research in its laboratories, support from its alumni and its appeal to a growing number of college-bound students, the State University continues to elevate its ranking among the nation's finest public universities.

ALL FUNDS APPROPRIATIONS (dollars)

| Category | Available 2004-05 | Appropriations Recommended 2005-06 | Change | Reappropriations Recommended 2005-06 |
|-------------------|----------------------|--|-----------------|--|
| State Operations | 5,503,207,900 | 5,737,864,000 | 234,656,100 | 252,413,000 |
| Aid To Localities | 370,400,000 | 373,066,000 | 2,666,000 | 0 |
| Capital Projects | 1,787,002,000 | 234,400,000 | (1,552,602,000) | 3,896,690,000 |
| Total | 7,660,609,900 | 6,345,330,000 | (1,315,279,900) | 4,149,103,000 |

ALL FUND TYPES PROJECTED LEVELS OF EMPLOYMENT BY PROGRAM FILLED ANNUAL SALARIED POSITIONS

Full-Time Equivalent Positions (FTE)

| Program | 2004-05 Estimated FTEs 03/31/05 | 2005-06 Estimated FTEs 03/31/06 | FTE Change |
|---|---------------------------------------|---------------------------------------|------------|
| All State University Colleges and Schools | 03/31/03 | 03/31/00 | TTE Change |
| , , | 20,000 | 22.000 | 0 |
| General Fund | 22,600 | 22,600 | Ü |
| Special Revenue Funds - Federal | 4 | 4 | 0 |
| Special Revenue Funds - Other | 15,496 | 15,496 | 0 |
| Total | 38,100 | 38,100 | 0 |

STATE OPERATIONS ALL FUNDS FINANCIAL REQUIREMENTS BY FUND TYPE APPROPRIATIONS (dollars)

| | Available | Recommended | |
|--|---------------|---------------|-------------|
| Fund Type | 2004-05 | 2005-06 | Change |
| General Fund | 1,768,215,000 | 1,794,180,000 | 25,965,000 |
| Special Revenue Funds - Federal | 200,550,000 | 200,500,000 | (50,000) |
| Special Revenue Funds - Other | 3,523,442,900 | 3,731,184,000 | 207,741,100 |
| Internal Service Funds | 11,000,000 | 12,000,000 | 1,000,000 |
| Total | 5,503,207,900 | 5,737,864,000 | 234,656,100 |
| Adjustments: Prior Year Deficiency State University of New York | | | |
| Special Revenue Funds - Other Transfer(s) From General State Charges | 6,000,000 | | |
| General Fund Special Pay Bill | (64,495,000) | | |
| General Fund | (77,236,000) | | |
| Special Revenue Funds - Other Transfer(s) To | (58,131,900) | | |
| State University of New York | | | |
| General Fund (Aid To Localities) | 8,000,000 | | |
| Appropriated 2004-05 | 5,317,345,000 | | |

STATE OPERATIONS ALL FUNDS FINANCIAL REQUIREMENTS BY PROGRAM APPROPRIATIONS (dollars)

| Program | Available 2004-05 | Recommended 2005-06 | Change |
|---|----------------------|---------------------|--------------|
| All State University Colleges and Schools | | | |
| General Fund | 1,010,946,000 | 926,047,000 | (84,899,000) |
| Special Revenue Funds - Federal | 200,550,000 | 200,500,000 | (50,000) |
| Special Revenue Funds - Other | 3,523,442,900 | 3,731,184,000 | 207,741,100 |
| Internal Service Funds | 11,000,000 | 12,000,000 | 1,000,000 |
| Employee Fringe Benefits | | | |
| General Fund | 757,269,000 | 868,133,000 | 110,864,000 |
| Total | 5,503,207,900 | 5,737,864,000 | 234,656,100 |

STATE OPERATIONS - GENERAL AND OFFSET FUNDS SUMMARY OF PERSONAL SERVICE APPROPRIATIONS AND CHANGES 2005-06 RECOMMENDED (dollars)

| | Total | | Personal Servic (Annual Sal | • |
|---|-----------------------------|-----------|--------------------------------|-----------|
| Program | Amount | Change | Àmount | Change |
| All State University Colleges and Schools | 1,530,573,450 | 9,505,500 | 1,530,544,250 | 9,505,500 |
| Total | 1,530,573,450 | 9,505,500 | 1,530,544,250 | 9,505,500 |
| | Temporary S (Nonannual S | | Holiday/Overt (Annual Sal | • |
| Program | Amount | Change | Amount | Change |
| All State University Colleges and Schools | 1,500 | 0 | 27,700 | 0 |
| Total | 1.500 | 0 | 27.700 | 0 |

STATE OPERATIONS - GENERAL AND OFFSET FUNDS SUMMARY OF NONPERSONAL SERVICE AND MAINTENANCE UNDISTRIBUTED APPROPRIATIONS AND CHANGES 2005-06 RECOMMENDED (dollars)

| | Total | | Supplies and M | laterials |
|---|-----------------|----------------|----------------|-------------------|
| Program | Amount | Change | Amount | Change |
| All State University Colleges and Schools | 494,607,550 | 3,168,500 | 106,500 | 0 |
| Employee Fringe Benefits | 868,133,000 | 110,864,000 | 0 | 0 |
| Total | 1,362,740,550 | 114,032,500 | 106,500 | 0 |
| | | | | |
| | Trave | l | Contractual So | ervices |
| Program | Trave Amount | l Change | Contractual Se | ervices Change |
| Program All State University Colleges and Schools | | · - | | |
| | Amount | · - | Amount | Change |
| All State University Colleges and Schools | Amount | · - | Amount | Change |

| | Equipment | | General State Charges | |
|---|-----------|--------|-----------------------|-------------|
| Program | Amount | Change | Amount | Change |
| All State University Colleges and Schools | 7,500 | 0 | 0 | 0 |
| Employee Fringe Benefits | 0 | 0 | 868,133,000 | 110,864,000 |
| Total | 7,500 | 0 | 868,133,000 | 110,864,000 |

STATE OPERATIONS - OTHER THAN GENERAL FUND AND OFFSET FUNDS SUMMARY OF APPROPRIATIONS AND CHANGES 2005-06 RECOMMENDED (dollars)

| | Tota | al | Nonpersonal | Service |
|---|-------------------------|------------------------|-------------|------------|
| Program | Amount | Change | Amount | Change |
| All State University Colleges and Schools | 2,928,550,000 | 111,118,100 | 665,638,900 | 17,000,000 |
| Total | 2,928,550,000 | 111,118,100 | 665,638,900 | 17,000,000 |
| Program | Maintenance U Amount | ndistributed Change | | |
| All State University Colleges and Schools | 67,868,600 | (1,131,400) | | |
| All State University Colleges and Schools | 67,868,600 | (1,131,400) | | |
| Total | 67,868,600 | (1,131,400) | | |

AID TO LOCALITIES ALL FUNDS FINANCIAL REQUIREMENTS BY FUND TYPE APPROPRIATIONS (dollars)

| Fund Type | Available 2004-05 | Recommended 2005-06 | Change |
|--|----------------------|---------------------|-----------|
| General Fund | 370,400,000 | 373,066,000 | 2,666,000 |
| Total | 370,400,000 | 373,066,000 | 2,666,000 |
| Adjustments: Prior Year Deficiency State University of New York General Fund Transfer(s) From State University of New York General Fund (State Operations) | 2,900,000 | | |
| Appropriated 2004-05 | 365,300,000 | | |

AID TO LOCALITIES ALL FUNDS FINANCIAL REQUIREMENTS BY PROGRAM APPROPRIATIONS (dollars)

| Program | Available 2004-05 | Recommended 2005-06 | Change |
|---|----------------------|---------------------|-----------|
| Community Colleges | | | |
| General Fund | 366,730,000 | 369,396,000 | 2,666,000 |
| County Cooperative Extension Program - Cornell University | | | |
| General Fund | 3,670,000 | 3,670,000 | 0 |
| Total | 370,400,000 | 373,066,000 | 2,666,000 |

CAPITAL PROJECTS ALL FUNDS FINANCIAL REQUIREMENTS BY PROGRAM APPROPRIATIONS (dollars)

| Comprehensive Construction Program | Available 2004-05 | Recommended 2005-06 | Change | Reappropriations 2005-06 |
|---|----------------------|---------------------|-----------------|--------------------------|
| Senior Universities | | | | |
| General Maintenance and Improvements | | | | |
| Capital Projects Fund | 25,002,000 | 0 | (25,002,000) | 52,093,000 |
| Capital Projects Fund - Advances | 1,612,000,000 | 234,400,000 | (1,377,600,000) | 2,457,900,000 |
| State University Capital Projects Fund | | | . , | |
| State University Capital Projects Fund | 150,000,000 | 0 | (150,000,000) | 255,993,000 |
| State University Residence Hall Rehabilitation Fund | | | | |
| State University Residence Hall Rehabilitation Fund | 0 | 0 | 0 | 164,024,000 |
| SUNY Dorms (Direct Auth Bonds) | 0 | 0 | 0 | 490,000,000 |
| Subtotal | 1,787,002,000 | 234,400,000 | (1,552,602,000) | 3,420,010,000 |
| Community Colleges | | | | |
| General Maintenance and Improvements | | | | |
| Capital Projects Fund | 0 | 0 | 0 | 45,118,000 |
| Capital Projects Fund - Advances | 0 | 0 | 0 | 61,896,000 |
| Cap Proj Fund - SUNY CC (Direct Auth Bonds) | 0 | 0 | 0 | 350,000,000 |
| New Facilities | | | | |
| Capital Projects Fund - Advances | 0 | 0 | 0 | 19,666,000 |
| Subtotal | 0 | 0 | 0 | 476,680,000 |
| Total | 1,787,002,000 | 234,400,000 | (1,552,602,000) | 3,896,690,000 |