

STATE UNIVERSITY OF NEW YORK

MISSION

Created in 1948, the State University of New York (SUNY) is the largest public university system in the nation with 64 campuses offering a complete range of academic, professional and vocational programs. The State University system is uniquely positioned to provide New Yorkers with post-secondary educational programs of the highest quality and with the broadest possible access.

ORGANIZATION AND STAFFING

The three major components of the State University's mission — teaching, public service and research — are carried out by:

- Eight campuses (including four health science centers) offering academic programs through the doctoral level and serving as research centers;
- Fourteen comprehensive colleges providing undergraduate education in a variety of academic fields;
- Seven colleges of technology focusing on the development of a workforce with the advanced skills required by an increasingly technology-dependent economy;
- Five statutory and contract colleges at Alfred and Cornell universities that offer nationally acclaimed programs in ceramics, veterinary medicine, agriculture and life sciences, industrial and labor relations, and human ecology; and
- Thirty community colleges offering access to a wide array of higher education opportunities that prepare students for transfer to senior colleges or train them for a variety of technical or paraprofessional occupations.

The University is governed by a Board of Trustees consisting of 16 members, with 15 appointed by the Governor to staggered seven-year terms and approved by the Senate, and one ex-officio trustee representing the student assembly of the State University. The Board oversees the operations of the University's State-operated campuses and also exercises general supervisory authority over the community colleges, which are sponsored by local governments and governed by local boards of trustees.

The chief executive officer of the University is the Chancellor who is appointed by, and serves at the pleasure of, the Board of Trustees. Individual college presidents are also appointed by, and serve at the pleasure of, the Board.

The State University's operating budget supports an estimated 36,700 full-time equivalent positions consisting of 22,100 positions that are supported through a combination of State tax dollars and tuition revenues and 14,600 positions supported by other funds. Community college staff are not included in these totals as they are not employees of the State.

FISCAL BACKGROUND AND BUDGET HIGHLIGHTS

STATE-OPERATED COLLEGES

The 2004-05 Executive Budget recommends nearly \$5.3 billion to support the operations of the State University's campuses, central administration and University-wide programs. In addition to \$1.6 billion in support from the General Fund (\$889.8 million for operations, \$132.7 million for University-specific fringe benefit costs and \$554 million for general fringe benefit costs), the University's budget includes \$3.7 billion in activities funded by other revenues. Revenue-generating entities and programs include: three teaching hospitals at Brooklyn, Stony Brook and Syracuse; the Long Island Veterans' Home administered by the Stony Brook Health Science Center; dormitory operations; food services; and tuition-supported activities, including summer session and overseas academic studies.

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SUNY's 2004-05 gross operating budget will total \$2.6 billion, an increase of \$95 million or 3.8 percent. Within this amount, taxpayer support will total \$1.6 billion, an increase of \$75.4 million or 5 percent. SUNY's General Revenue Offset Account will total \$1 billion, an increase of \$19.6 million or 2 percent.

SUNY's special revenue funding, exclusive of the General Revenue Offset Account, will total \$2.5 billion, an increase of \$326.9 million including:

- \$140.5 million for the SUNY hospitals to support their revenue-generating strategic and operational initiatives;
- \$82.7 million for the General Income Fund Reimbursable (IFR) account reflecting inflation and the use of bond proceeds to finance equipment purchases consistent with the useful life of assets;
- \$80 million for the Stabilization account, which has a two-year life and is appropriated every other year; and
- \$20 million for the Dormitory IFR account reflecting inflation.

For 2004-05, Federal appropriations totaling \$200.6 million will support the Pell grant program and various other student financial aid programs.

Consistent with austerity reductions and efficiencies required of a wide range of State programs, funding for the Educational Opportunity Program (EOP) is reduced by 5 percent or \$820,000 for 2004-05.

SUNY HOSPITALS

The 2004-05 Budget continues the appropriation structure enacted in 2001-02 for the SUNY hospitals. All hospital spending is now appropriated in one account with the hospitals being responsible for direct payment of their fringe benefit and debt service costs. Under this appropriation structure, the SUNY hospitals will continue to be directly accountable for operating within their available revenues, including a fixed State subsidy amount.

The recommended State subsidy for the SUNY hospitals, which recognizes costs attributable to their State agency status, is maintained at \$92.6 million for 2004-05. A payment of \$13 million will be made from reserves held by the Dormitory Authority for the State's share of a multi-year effort by the SUNY hospitals and the State to address the accumulated deficit of the hospitals. To address the capital needs and priorities of SUNY's hospitals, \$350 million was included in the Multi-Year Capital Investment Program enacted in the 2003-04 Budget. In addition, legislation will be advanced to restructure the SUNY hospitals as private not-for-profit corporations to better position them to compete in today's health care environment.

COMMUNITY COLLEGES

SUNY community colleges have three primary funding sources – State aid, support from local government sponsors and tuition revenue. Recommended State funding for community colleges of \$358.7 million reflects a net decrease of \$6 million from 2003-04 attributable to additional funding for enrollment growth (\$7.8 million) offset by a 5 percent reduction in operating aid from the current per student rate of \$2,300 to \$2,185 (-\$13.8 million). Funding for childcare, rental aid for leased space and contract courses for workforce development are continued at \$1.1 million, \$2.8 million and \$1 million respectively.

CORNELL COOPERATIVE EXTENSION

County cooperative extension associations — funded by State, county and Federal contributions — provide specialized information and assistance in community development, agricultural technology, 4-H youth development and consumer and family education. The Executive Budget recommends nearly \$3.7 million in State support for this program.

CAPITAL

The 2004-05 Executive Budget recommends a new Five-Year Capital Investment Program that will provide nearly \$1.8 billion over the next five years to respond to the needs and priorities of SUNY State-operated campuses. The new \$1.8 billion Five-Year Capital Investment Program, combined with the \$895 million enacted as part of the 2003-04 capital budget, provides nearly \$2.7 billion for SUNY over a six-year period. This new program, which builds on the prior multi-year capital program initiated in 1998-99, is primarily targeted toward renovation and reconstruction of existing facilities.

SUNY's bond cap will be increased by \$1.15 billion, for a total bonding authorization of \$4.7 billion, to cover SUNY's planned bond sales for the multi-year period of the new Capital Investment Program and to reflect disbursement-based bonding.

Capital recommendations include: \$1.6 billion for academic facilities, critical health/safety and preservation needs, the phased revitalization of campuses through rehabilitation of existing buildings and selected new facilities essential for the campus mission.

The recommendations also enable the University to maximize revenues by authorizing \$150 million for projects supported by private donations and other non-State sources through the SUNY Capital Projects Fund.

PROGRAM HIGHLIGHTS

The State University of New York is the nation's largest comprehensive public university, offering 5,600 degree programs at the research universities, community colleges, medical schools and colleges of technology that comprise its 64 campuses. The State University enrolls over 40 percent of college-bound students graduating from New York State high schools. More than 410,700 full-time and part-time SUNY students — 206,300 at State-operated campuses and 204,400 in community colleges — are pursuing studies ranging from one-year certificate programs to doctorates.

More than ever before, the University is focusing its attention on the pursuit of educational excellence and academic achievement. SUNY has completed a comprehensive review of the academic missions and goals of each of its 64 institutions, from community colleges to university centers. This effort has established individual goals for campuses in terms of enrollment, student mix, retention and graduation rates, research and other key indicators of institutional vitality and success.

The State University is also working to raise the profile and volume of the scholarly research conducted by its faculty, and is more aggressively seeking Federal and other external support for research. As a result, funding for SUNY sponsored research reached an all-time high of more than \$770 million in 2003, a growth of 11 percent from 2002. In addition, the State University was recently ranked in the Top 10 of all institutions nationally in the number of patents issued each year and in the Top 15 for royalties earned on inventions by research universities by *IP Worldwide* magazine.

The University's initiatives in the area of technology have placed it at the forefront of higher educational institutions across the nation and recently earned it the Award for Excellence in Institution-Wide Asynchronous Learning Networks (ALN) Programming by the Alfred P. Sloan Foundation for the promotion of anytime/anywhere learning. The Sloan Foundation recognized the SUNY Learning Network, citing its primary goal of bringing SUNY's diverse, high-quality instructional programs within the reach of learners everywhere. In the 2001-02 academic year, the SUNY Learning Network enabled more than 40,000 student enrollments in 2,500 online courses. The 55 SUNY campuses participating in the SUNY Learning Network offer complete online degree and certificate programs.

Several SUNY campuses are key partners in the State's five University-based Centers of Excellence, a high-technology initiative that will enable New York State to become a worldwide leader in university-based research, business creation and job development, including:

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- Albany Center of Excellence in Nanoelectronics, a semiconductor research center at SUNY-Albany known as International SEMATECH, a consortium of the 12 major computer chip manufacturers in the world;
- Buffalo Center of Excellence in Bioinformatics which includes the Life Sciences Complex used for super-computing, pharmaceutical research and workforce development; and
- Long Island Center of Excellence in Wireless Internet and Information Technology which, in tandem with several other high-tech research projects such as the Bioinformatics Research Center at Cold Spring Harbor Laboratory, will create thousands of new high-skilled and high-wage jobs across Long Island.

The State University's 30 locally sponsored community colleges serve as an essential source of skilled employees and play a critical role in the State's efforts to attract and retain businesses seeking an able workforce. Through their policy of open admissions, the community colleges also ensure access to post-secondary education. SUNY has recently established a three-year strategic plan to strengthen the University's 30 community colleges. The goals of the strategic plan are to achieve greater efficiency by coordinating and facilitating system-wide activities, achieving broader recognition and promotion of the SUNY community colleges, developing the role of SUNY community colleges in workforce and economic development, expanding a common framework for joint program development and delivery, and ensuring performance effectiveness and measurable outcomes.

From the curriculum and instruction in its classrooms, research in its laboratories, support from its alumni and its appeal to a growing number of college-bound students, the State University continues to elevate its ranking among the nation's finest public universities.

ALL FUNDS APPROPRIATIONS (dollars)

Category	Available 2003-04	Appropriations Recommended 2004-05	Change	Reappropriations Recommended 2004-05
State Operations	4,846,581,000	5,254,486,000	407,905,000	183,900,000
Aid To Localities	368,575,000	362,400,000	(6,175,000)	0
Capital Projects	895,000,000	1,787,000,000	892,000,000	2,366,779,000
Total	6,110,156,000	7,403,886,000	1,293,730,000	2,550,679,000

STATE OPERATIONS ALL FUNDS FINANCIAL REQUIREMENTS BY FUND TYPE APPROPRIATIONS (dollars)

Fund Type	Available 2003-04	Recommended 2004-05	Change
General Fund	1,501,080,000	1,576,484,000	75,404,000
Special Revenue Funds - Federal	216,550,000	200,550,000	(16,000,000)
Special Revenue Funds - Other	3,119,951,000	3,466,452,000	346,501,000
Internal Service Funds	9,000,000	11,000,000	2,000,000
Total	4,846,581,000	5,254,486,000	407,905,000

Adjustments:

Recommended Deficiency	
State University of New York	
Special Revenue Funds - Other	(6,000,000)
Transfer(s) From	
General State Charges	
General Fund	(481,000,000)
Appropriated 2003-04	4,359,581,000

**STATE OPERATIONS
ALL FUNDS FINANCIAL REQUIREMENTS BY PROGRAM
APPROPRIATIONS
(dollars)**

Program	Available 2003-04	Recommended 2004-05	Change
All State University Colleges and Schools			
General Fund	883,250,000	889,776,000	6,526,000
Special Revenue Funds - Federal	216,550,000	200,550,000	(16,000,000)
Special Revenue Funds - Other	3,119,951,000	3,466,452,000	346,501,000
Internal Service Funds	9,000,000	11,000,000	2,000,000
Employee Fringe Benefits			
General Fund	617,830,000	686,708,000	68,878,000
Total	<u>4,846,581,000</u>	<u>5,254,486,000</u>	<u>407,905,000</u>

**AID TO LOCALITIES
ALL FUNDS FINANCIAL REQUIREMENTS BY FUND TYPE
APPROPRIATIONS
(dollars)**

Fund Type	Available 2003-04	Recommended 2004-05	Change
General Fund	368,575,000	362,400,000	(6,175,000)
Total	<u>368,575,000</u>	<u>362,400,000</u>	<u>(6,175,000)</u>

Adjustments:

Recommended Deficiency			
State University of New York			
General Fund	(2,900,000)		
Appropriated 2003-04	<u>365,675,000</u>		

**AID TO LOCALITIES
ALL FUNDS FINANCIAL REQUIREMENTS BY PROGRAM
APPROPRIATIONS
(dollars)**

Program	Available 2003-04	Recommended 2004-05	Change
Community Colleges			
General Fund	364,712,000	358,730,000	(5,982,000)
County Cooperative Extension Program -			
Cornell University			
General Fund	3,863,000	3,670,000	(193,000)
Total	<u>368,575,000</u>	<u>362,400,000</u>	<u>(6,175,000)</u>

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CAPITAL PROJECTS ALL FUNDS FINANCIAL REQUIREMENTS BY PROGRAM APPROPRIATIONS (dollars)

Comprehensive Construction Program	Available 2003-04	Recommended 2004-05	Change	Reappropriations 2004-05
Senior Universities				
General Maintenance and Improvements				
Capital Projects Fund	0	25,000,000	25,000,000	45,242,000
Capital Projects Fund - Advances	350,000,000	1,612,000,000	1,262,000,000	1,041,138,000
State University Capital Projects Fund				
State University Capital Projects Fund	0	150,000,000	150,000,000	117,198,000
State University Residence Hall Rehabilitation Fund				
State University Residence Hall Rehabilitation Fund	335,000,000	0	(335,000,000)	677,089,000
Subtotal	<u>685,000,000</u>	<u>1,787,000,000</u>	<u>1,102,000,000</u>	<u>1,880,667,000</u>
Community Colleges				
General Maintenance and Improvements				
Capital Projects Fund	35,000,000	0	(35,000,000)	49,006,000
Capital Projects Fund - Advances	175,000,000	0	(175,000,000)	417,440,000
New Facilities				
Capital Projects Fund - Advances	0	0	0	19,666,000
Subtotal	<u>210,000,000</u>	<u>0</u>	<u>(210,000,000)</u>	<u>486,112,000</u>
Total	<u><u>895,000,000</u></u>	<u><u>1,787,000,000</u></u>	<u><u>892,000,000</u></u>	<u><u>2,366,779,000</u></u>