

CITY UNIVERSITY OF NEW YORK

MISSION

The City University of New York (CUNY) is the third-largest public university system in the nation. The City University had its origin in the Free Academy established in 1847 under the auspices of the New York City Board of Education. The University's mission is to provide affordable higher education with a focus on the urban community of New York City.

ORGANIZATION AND STAFFING

The City University of New York has 11 senior colleges, a Graduate School and University Center, a Law School and 6 community colleges. The University is governed by a 17-member Board of Trustees comprised of: 10 members appointed by the Governor, 5 members appointed by the Mayor and 2 ex-officio members — the chairs of the Student Senate and the Faculty Senate.

The chief executive officer of the University is the Chancellor, who is appointed by the Board of Trustees. Individual college presidents are also appointed by the Board of Trustees. University operations are subjected to fewer State government controls than are imposed on other State agencies, reflecting executive and legislative interest in providing enhanced administrative and managerial flexibility to the City University.

FISCAL BACKGROUND AND BUDGET HIGHLIGHTS

In 1982, New York State assumed full financial responsibility for CUNY's senior college operations from New York City. In conjunction with the City of New York, the State also supports CUNY's community colleges.

SENIOR COLLEGES

CUNY senior colleges have two major funding sources: State support and tuition revenue. Additional support is secured from New York City and from various fees. New York City provides support for the costs of associate degree programs at CUNY's senior colleges and a share of the central administration costs attributable to the community colleges. New York City also pre-finances CUNY's senior college operating costs, and the State subsequently reimburses the City for CUNY's net operating expenses.

For 2004-05, CUNY's gross operating budget will total \$1.2 billion, an increase of \$36.5 million or 3.1 percent. Within this amount, taxpayer support will total \$608.6 million, an increase of \$28.5 million or 4.9 percent. CUNY's Senior College Revenue Offset will total \$603.6 million, an increase of \$8.0 million or 1.3 percent reflecting additional appropriation authority for University-generated revenues resulting from base year enrollment growth.

Special revenue funding for CUNY will total \$153.7 million, an increase of \$20 million to finance equipment purchases consistent with the useful life of assets.

Consistent with austerity reductions and efficiencies required of a wide range of State programs, funding for the Search for Education, Elevation and Knowledge (SEEK) program is reduced by five percent or \$730,000 for 2004-05.

COMMUNITY COLLEGES

CUNY community colleges have three basic funding sources: State support, local support from New York City and tuition revenue. Recommended State funding for community colleges of \$144.9 million reflects a net increase of \$6.0 million from 2003-04 attributable to: enrollment growth (\$10.5 million); a 5 percent reduction in operating aid from the current per student rate of \$2,300 to \$2,185 (-\$7.3 million); an increase in rental aid for leased space

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(\$2.8 million); and a five percent reduction in funding for the College Discovery program (-\$.04 million). Funding for childcare and workforce development are continued at \$0.9 million and \$1 million, respectively.

CAPITAL DEVELOPMENT PROJECTS

The State finances all CUNY capital project costs for senior colleges, other than Medgar Evers College, and shares the capital costs for community colleges and Medgar Evers with the City of New York.

Capital recommendations for 2004-05 include a new \$1.1 billion Five-Year Capital Investment Program for CUNY, which provides for facility and infrastructure improvements at City University senior colleges consistent with the University's needs and priorities. Funded projects encompass critical health and safety, preservation and handicapped access projects, as well as the completion of ongoing projects at John Jay College and Brooklyn College. In addition, authorization is provided for CUNY to establish a Science Research Center and for the development of Governors Island. CUNY's bond cap will be increased by \$840 million, for a total bonding authorization of \$4.3 billion, to cover CUNY's planned bond sales for the multi-year period of the new Capital Investment Program and to reflect disbursement-based bonding.

CUNY's capital program for 2004-05 provides \$216 million to support the first year of the new Five-Year Capital Investment Program.

PROGRAM HIGHLIGHTS

The City University of New York offers a wide variety of educational avenues ranging from vocational courses to doctoral degree programs. Approximately 213,000 full-time and part-time students — 143,000 at the senior colleges and 70,000 at the community colleges — were enrolled in degree programs for the fall 2003 semester. In addition, the University served more than 238,000 individuals through adult and continuing education courses. CUNY's academic offerings and programs include, the following important programs:

- The Language Immersion Program is designed to strengthen the language skills of first year students prior to their entry into collegiate coursework. This intensive, full-time program has successfully taken a holistic approach to language development. The program operates at eight sites and, in its brief history, has helped more than 12,000 students to prepare for full collegiate matriculation;
- The College Preparatory Initiative is a system-wide collaboration between the City University and the New York City public schools to improve the academic preparation of high school students. The cooperative effort has enabled CUNY to strengthen its academic prerequisites for admission to the University;
- The New York City Alliance for Minority Participation is a consortium of 16 CUNY campuses that have joined with the National Science Foundation in a cooperative venture to increase the number of under-represented students successfully completing science, mathematics, engineering and technology baccalaureate programs; and
- Approximately 80 research institutes and centers are located throughout the University. Notable examples include the Structural Biology Center — a consortium of public and private research institutions located on the City College campus, the Levich Institute for Physico-Chemical Hydrodynamics at City College and the Institute for Biomolecular Structure and Function at Hunter College. University-wide research activities have been enhanced by the Applied Science Coordinating Institute.

In recent years, the CUNY Board of Trustees has advanced a series of significant actions to improve academic program quality and strengthen the planning and management functions of the University. These actions include the establishment of more rigorous

admissions criteria and the successful implementation of a new remedial education policy. The Board of Trustees continues to encourage campuses to set higher standards, reduce time-to-program completion and reallocate resources through program consolidation.

The City University will continue implementing its Master Plan, which was approved by the Board of Regents in 2000. The plan's objectives include: establishing a more rigorous and selective University system; improving CUNY's teacher education programs; expanding collaborative and outreach programs with the New York City Board of Education; and facilitating economic development. In December 2002, the Board of Regents approved the continuance of a 1999 amendment to the Master Plan authorizing more rigorous standards for admission to CUNY baccalaureate programs, in conjunction with continued monitoring and reporting on student access and success. In addition to the programs originally outlined in the Master Plan, CUNY is planning to undertake a number of initiatives designed to foster CUNY's participation in the economic rebuilding of New York City in the wake of the World Trade Center attacks.

**ALL FUNDS
APPROPRIATIONS
(dollars)**

Category	Available 2003-04	Appropriations Recommended 2004-05	Change	Reappropriations Recommended 2004-05
State Operations	1,314,384,000	1,365,899,000	51,515,000	0
Aid To Localities	733,192,000	744,397,000	11,205,000	0
Capital Projects	55,000,000	1,115,000,000	1,060,000,000	577,561,000
Total	2,102,576,000	3,225,296,000	1,122,720,000	577,561,000

**STATE OPERATIONS
ALL FUNDS FINANCIAL REQUIREMENTS BY FUND TYPE
APPROPRIATIONS
(dollars)**

Fund Type	Available 2003-04	Recommended 2004-05	Change
Special Revenue Funds - Other	188,700,000	153,700,000	(35,000,000)
Fiduciary Funds	1,125,684,000	1,212,199,000	86,515,000
Total	1,314,384,000	1,365,899,000	51,515,000

Adjustments:

Recommended Deficiency	
City University of New York	
Special Revenue Funds - Other	(55,000,000)
Appropriated 2003-04	<u>1,259,384,000</u>

**AID TO LOCALITIES
ALL FUNDS FINANCIAL REQUIREMENTS BY FUND TYPE
APPROPRIATIONS
(dollars)**

Fund Type	Available 2003-04	Recommended 2004-05	Change
General Fund	733,192,000	744,397,000	11,205,000
Total	733,192,000	744,397,000	11,205,000

Adjustments:

Recommended Deficiency	
City University of New York	
General Fund	(2,258,000)
Appropriated 2003-04	<u>730,934,000</u>

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AID TO LOCALITIES ALL FUNDS FINANCIAL REQUIREMENTS BY PROGRAM APPROPRIATIONS (dollars)

Program	Available 2003-04	Recommended 2004-05	Change
Community College Programs			
General Fund	127,212,000	144,116,000	16,904,000
Institutional Support Services			
General Fund	602,980,000	595,481,000	(7,499,000)
Senior College Pension Payments			
General Fund	3,000,000	4,800,000	1,800,000
Total	<u>733,192,000</u>	<u>744,397,000</u>	<u>11,205,000</u>

CAPITAL PROJECTS ALL FUNDS FINANCIAL REQUIREMENTS BY PROGRAM APPROPRIATIONS (dollars)

Comprehensive Construction Program	Available 2003-04	Recommended 2004-05	Change	Reappropriations 2004-05
Senior Colleges				
General Maintenance and Improvements				
Capital Projects Fund	0	20,000,000	20,000,000	32,531,000
Capital Projects Fund - Advances	0	1,095,000,000	1,095,000,000	4,037,000
Program Changes - Expansion and Improvements				
Capital Projects Fund	0	0	0	2,311,000
New Facilities				
Capital Projects Fund - Advances	0	0	0	352,300,000
City University of New York Capital Projects Fund				
City University of New York Capital Projects Fund	0	0	0	1,966,000
Subtotal	<u>0</u>	<u>1,115,000,000</u>	<u>1,115,000,000</u>	<u>393,145,000</u>
Community Colleges				
General Maintenance and Improvements				
Capital Projects Fund	5,000,000	0	(5,000,000)	17,807,000
Capital Projects Fund - Advances	50,000,000	0	(50,000,000)	166,609,000
Subtotal	<u>55,000,000</u>	<u>0</u>	<u>(55,000,000)</u>	<u>184,416,000</u>
Total	<u>55,000,000</u>	<u>1,115,000,000</u>	<u>1,060,000,000</u>	<u>577,561,000</u>