

# **STATE UNIVERSITY OF NEW YORK**

## **MISSION**

Created in 1948, the State University of New York is the largest public university system in the nation with 64 campuses offering a complete range of academic, professional and vocational programs. The State University system is uniquely positioned to provide New Yorkers with postsecondary educational programs of the highest quality and with the broadest possible access.

## **ORGANIZATION AND STAFFING**

The three major components of the State University's mission — teaching, public service and research — are carried out by:

- Eight campuses (including four health science centers) offering academic programs through the doctoral level and serving as research centers.
- Fourteen comprehensive colleges providing undergraduate education in a variety of academic fields.
- Seven colleges of technology focusing on the development of a workforce with the advanced skills required by an increasingly technology-dependent economy.
- Five statutory and contract colleges at Alfred and Cornell universities that offer nationally-acclaimed programs in ceramics, veterinary medicine, agriculture and life sciences, industrial and labor relations, and human ecology.
- Thirty community colleges offering access to a wide array of higher education opportunities that prepare students for transfer to senior colleges or train them for a variety of technical or paraprofessional occupations.

The University is governed by a Board of Trustees consisting of 16 members, with 15 appointed by the Governor to staggered seven-year terms and approved by the Senate, and one ex-officio trustee representing the student assembly of the State University. The Board oversees the operations of the University's State-operated campuses and also exercises general supervisory authority over the community colleges, which are sponsored by local governments and governed by local boards of trustees.

The chief executive officer of the University is the Chancellor who is appointed by, and serves at the pleasure of, the Board of Trustees. Individual college presidents are also appointed by, and serve at the pleasure of, the Board.

The State University's operating budget supports an estimated 35,500 full-time equivalent positions consisting of 22,900 positions that are supported through a combination of State tax dollars and tuition revenues and 12,600 positions supported by other funds. Community college staff are not included in these totals as they are not employees of the State.

## **FISCAL BACKGROUND AND BUDGET HIGHLIGHTS**

### **STATE-OPERATED COLLEGES**

The 2000-01 Executive Budget recommends over \$3.3 billion to support the operations of the State University's campuses, central administration and University-wide programs. In addition to over \$1 billion in support from the General Fund (\$921 million for operations and \$128 million for certain fringe benefit costs), the University's budget includes approximately \$2.3 billion in activities funded by other revenues. Revenue-generating entities and programs include: three teaching hospitals at Brooklyn, Stony Brook and

Syracuse; the Long Island Veterans' Home administered by the Stony Brook Health Science Center; dormitory operations; food services; and tuition-supported activities, including summer session and overseas academic studies.

The State University's general operating budget for the 2000-01 academic year is \$1.689 billion, representing a year-to-year net increase of \$74 million. This net amount reflects an \$87 million increase to fully support collective bargaining requirements, cover inflation, and provide \$13 million in discretionary funding for priority initiatives identified by SUNY. There are offsetting reductions totaling \$13 million, including \$7.3 million in non-recurring expenses for the one-time \$500 bonus provided in 1999 under the UUP contract and \$5.6 million in 1999-2000 legislative adds.

The Budget also proposes statutory changes to authorize SUNY Board of Trustees to establish campus-based graduate and professional level tuition rates. At the present time, all SUNY campuses are required to charge the same tuition rate for like degree programs, regardless of the cost or demand for such programs at individual campuses.

For 2000-01, federal appropriations totaling \$136 million will support the Pell grant program and various other student financial aid programs, while fiduciary fund appropriations totaling \$51 million support low-interest loans to needy students and the expenditure of earnings on SUNY endowment funds.

### **SUNY HOSPITALS**

Over the past decade, the SUNY hospitals have been moving toward self-sufficiency by assuming responsibility for financing an increasing portion of their fringe benefit and capital debt service costs. Since 1996-97, the hospitals have been contributing \$116 million toward their fringe benefit and capital debt service costs of approximately \$128 million, with the State continuing to subsidize the remaining \$12 million of costs.

With the enactment of Chapter 363 of the Laws of 1998, the SUNY hospitals were given additional tools — authority to enter into networking and managed care contracts and greater autonomy in contracting for management services and purchasing goods and services — to improve their competitiveness in the health care markets and enhance their revenues. Yet, the SUNY hospitals, like other teaching hospitals across the nation, are still experiencing financial pressures caused, in large part, by reductions in Medicare payments and the growth of managed care. The fiscal challenges facing the SUNY hospitals are further exacerbated by the operational inflexibility caused by their State agency status. A nationally recognized health care consulting firm has been engaged to assess the current finances of SUNY's teaching hospitals and recommend short-term and long-term actions needed to maintain their fiscal viability in today's changing health care environment.

### **COMMUNITY COLLEGES**

SUNY community colleges have three primary funding sources — State aid, support from local sponsors and tuition revenue. Recommended State aid of \$302 million includes an increase of \$3.3 million to fully fund the \$75 per full-time student base aid enhancement provided for the 1999-2000 academic year. Overall funding reflects a year-to-year net decrease of \$2.2 million attributable largely to the proposed elimination of \$3.1 million for 1999-2000 academic year payments under the Fashion Institute of Technology (FIT) chargeback reimbursement program and \$2.4 million in 1999-2000 legislative adds. While General Fund support for community colleges reflects the discontinuation of the State's reimbursement to counties for their cost of resident students attending FIT, funding is included to reimburse remaining 1998-99 payments to FIT.

Components of State aid include: basic operating aid (\$292 million), rental aid (\$4.8 million), child care (\$1.1 million), workforce training (\$1 million) and reimbursement to counties outside New York City for remaining 1998-99 payments made to FIT (\$3.1 million).

***Cornell Cooperative Extension***

County cooperative extension associations — funded by State, county and federal contributions — provide specialized information and assistance in community development, agricultural technology, 4-H youth development, and consumer and family education. The Executive Budget recommends nearly \$3.4 million in continued State support for this program.

***CAPITAL***

The 2000-01 Executive Budget recommendations represent the third year of the Governor's Capital Investment Program that will provide over \$2.0 billion for facility and infrastructure improvements at SUNY State-operated and community college campuses, consistent with needs and priorities established by the University.

Overall capital recommendations for State-operated colleges total \$302 million including \$259 million in bonded projects and \$43 million in hard dollar capital funding for academic and other facilities. Of the \$259 million total for bonded projects, \$239 million reflects the awarding of major construction contracts anticipated in the coming year for educational facilities. Capital spending will address not only critical health, safety and preservation needs, but also the construction and renovation of facilities necessary to meet the educational and technological challenges of the next millennium.

Community college capital projects are funded through State aid and direct sponsor support. Recommendations for 2000-01 total \$40 million, including \$35 million in high priority bonded projects for which financial commitments have already been obtained from local sponsors. The remaining \$5 million will fund hard dollar projects addressing critical health, safety and preservation issues

***PROGRAM HIGHLIGHTS***

The State University of New York is the nation's largest comprehensive public university, offering 5,000 degree programs from research universities, community colleges, medical schools and colleges of technology among its 64 campuses. The State University now enrolls 40 percent of the college-bound students graduating from New York State high schools. More than 369,000 full-time and part-time students — 190,400 at State-operated campuses and 178,800 in community colleges — are pursuing studies ranging from one-year certificate programs to a doctorate. More than 4,600 students are now studying at home through the SUNY Learning Network, which offers 1,000 different courses over the Internet.

More than ever before, the University is devoted to excellence and dedicated to achievement. SUNY is currently engaged in an unprecedented process of reviewing the missions of all 64 of its academic institutions, from community colleges to university centers and initiating ways to measure success and build greater accountability into its academic administration. As part of this effort, the University will be implementing one of the most rigorous undergraduate curricular reforms in the nation beginning in the 2000-01 academic year. This initiative will ensure that all State University students have a solid foundation in key academic subjects and strengthen the ability of students to transfer from the University's 30 community colleges to its four-year colleges and universities.

The State University has also embarked upon a significant initiative in the area of technology that will place it at the forefront of higher education institutions across the nation. *SUNY Connect* is a path-breaking project which will electronically tie together all the University's library resources, creating a single university-wide "virtual library" that can be accessed anytime, anywhere at the touch of a computer key pad.

# STATE UNIVERSITY

The State University's 30 locally-sponsored community colleges serve as an essential source of skilled employees and play a critical role in the State's efforts to attract and retain businesses seeking an able workforce. Through their policy of open admissions, the community colleges also ensure access to post-secondary education. The five colleges of technology of the State University of New York recently joined forces in a new management structure that will allow each campus to operate more efficiently, while helping these schools fulfill the increasing demand for highly-skilled technicians.

From the curriculum and instruction in its classrooms, research in its laboratories, support from its alumni and its appeal to a growing number of high school graduates and other prospective students, the State University continues to elevate its ranking among the nation's finest universities while improving its responsiveness to student demands and its accountability to State taxpayers.

## ALL FUNDS APPROPRIATIONS

Category	Available 1999-00	Appropriations Recommended 2000-01	Change	Reappropriations Recommended 2000-01
State Operations .....	\$3,220,866,000	\$3,385,697,000	+\$164,831,000	\$27,000,000
Aid To Localities .....	308,884,600	305,581,000	-3,303,600	.....
Capital Projects .....	.....	.....	.....	2,574,337,000
Total .....	<u>\$3,529,750,600</u>	<u>\$3,691,278,000</u>	<u>+\$161,527,400</u>	<u>\$2,601,337,000</u>

## STATE OPERATIONS ALL FUNDS FINANCIAL REQUIREMENTS BY FUND TYPE APPROPRIATIONS

Fund Type	Available 1999-00	Recommended 2000-01	Change
General Fund .....	\$973,675,000	\$1,048,556,000	+\$74,881,000
Special Revenue Funds - Federal .....	129,100,000	136,150,000	+7,050,000
Special Revenue Funds - Other .....	2,063,791,000	2,144,891,000	+81,100,000
Internal Service Funds .....	5,000,000	5,000,000	.....
Fiduciary Funds .....	49,300,000	51,100,000	+1,800,000
Total .....	<u>\$3,220,866,000</u>	<u>\$3,385,697,000</u>	<u>+\$164,831,000</u>
Adjustments:			
Prior Year Deficiency			
State University of New York			
Special Revenue Funds - Federal .....	+10,000,000		
Transfer(s) From			
Special Pay Bill			
General Fund .....	-21,948,000		
Appropriated 1999-00 .....	<u>\$3,208,918,000</u>		

**AID TO LOCALITIES  
ALL FUNDS FINANCIAL REQUIREMENTS BY FUND TYPE  
APPROPRIATIONS**

<u>Fund Type</u>	<u>Available 1999-00</u>	<u>Recommended 2000-01</u>	<u>Change</u>
General Fund .....	\$308,884,600	\$305,581,000	-\$3,303,600
Total .....	\$308,884,600	<u>\$305,581,000</u>	<u>-\$3,303,600</u>
Adjustments:			
Prior Year Deficiency			
State University of New York			
General Fund .....	+12,800,000		
Appropriated 1999-00 .....	<u>\$321,684,600</u>		

**AID TO LOCALITIES  
ALL FUNDS FINANCIAL REQUIREMENTS BY PROGRAM  
APPROPRIATIONS**

<u>Program</u>	<u>Available 1999-00</u>	<u>Recommended 2000-01</u>	<u>Change</u>
Community Colleges			
General Fund .....	\$304,462,000	\$302,218,400	-\$2,243,600
County Cooperative Extension Program - Cornell University			
General Fund .....	3,362,600	3,362,600	.....
Community Projects			
General Fund .....	1,060,000	.....	-1,060,000
Total .....	<u>\$308,884,600</u>	<u>\$305,581,000</u>	<u>-\$3,303,600</u>

**CAPITAL PROJECTS  
ALL FUNDS FINANCIAL REQUIREMENTS BY PROGRAM  
APPROPRIATIONS**

<u>Comprehensive Construction Program</u>	<u>Available 1999-00</u>	<u>Recommended 2000-01</u>	<u>Change</u>	<u>Reappropriations 2000-01</u>
Senior Universities				
General Maintenance and Improvements				
Capital Projects Fund .....				\$149,356,000
Capital Projects Fund - Advances .....				1,713,033,000
State University Capital Projects Fund .....				.....
State University Residence Hall Rehabilitation Fund .....				.....
Program Changes - Expansion and Improvements				
Capital Projects Fund - Advances .....				.....
State University Capital Projects Fund				
State University Capital Projects Fund .....				129,701,000
State University Residence Hall Rehabilitation Fund				
State University Residence Hall Rehabilitation Fund .....				<u>270,371,000</u>
Subtotal .....				<u>\$2,262,461,000</u>
Community Colleges				
General Maintenance and Improvements				
Capital Projects Fund .....				\$31,777,000
Capital Projects Fund - Advances .....				260,433,000
State University Residence Hall Rehabilitation Fund				
Capital Projects Fund - Advances .....				.....
New Facilities				
Capital Projects Fund - Advances .....				19,666,000
Subtotal .....				<u>\$311,876,000</u>
Total .....				<u>\$2,574,337,000</u>

